

	Cumulative to Date				Year								RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	Budget	Actual	Use of reserves	Variance after reserves	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Outturn Variance after use of earmarked reserves.	Outturn as % of Budget					
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000					
<b>Director of Social Care, Health, Housing</b>	48	65		18	190	220	30		30	16%	red	Low	Unachieved MVF		
<b>Housing Management (GF)</b>	379	359	0	-20	1,516	1,476	-40	0	-40	-3%	green				
Prevention, Options & Inclusion (GF)	0														
Private Sector Housing Options (GF)	218	160		-58	870	841	-29		-29	-3%	green	High	Projected underspend on Housing Needs pay £30k		
Housing Management (GF)	163	161		-2	651	640	-11		-11	-2%	green	Medium	Increased DFG fee and some salary savings		
	-1	38		39	-5	-5	0		0	0%	green	Low	Repairs and maintenance budget fully spent by Q1.		
<b>Adult Social Care</b>	14,655	14,377	-58	-336	58,620	59,159	539	-233	306	1%	green				
Asst Director Adult Social Care	-62	-298	-25	-261	-247	-1,026	-779	-100	-879	356%	red	Low	Projected full use of additional NHS grant of £660k, projected underspend of £18k on IMCA. £100k from reserve re Pressures contribution. Underspend reflects virements pending to other areas re NHS grants		
Older People and Physical Disability Mgt	129	92		-37	514	514	0		0	0%	green	Low			
Older People - Day Care	142	109		-33	568	475	-93		-93	-16%	amber	Low	Underspend on Superannuation due to less than 100% take-up. Saving on deleted posts		
Enablement	469	286		-183	1,875	1,295	-580		-580	-31%	amber	Low	Underspends due to vacancies on reablement teams £460k, support planners £49k and intermediate care team £50k		
OPPD - Care Management Central	290	311		21	1,159	1,206	47		47	4%	amber	High	Projected overspend on Hospital Discharge Team £74k - pay budget awaited for NHS grant funded posts		
OPPD - Care Management North	3,468	3,464		-4	13,872	14,021	149		149	1%	amber	High	Projected overspend on salaries in main SW teams of £631k - NHS grant pay budget virement pending. 65+ projected overspend on packages £1,094k Phys Dis packages projected underspend of £396k		
OPPD - Care Management South	3,298	3,597		299	13,192	14,351	1,159		1,159	9%	amber	High	See above		
LD & MH Management	102	69		-33	409	422	13		13	3%	amber	Low			
Under 65 Mental Health Packages	187	193		6	749	1,189	440		440	59%	red	High	Pressure from additional residential placements agreed at Panel - £187k part year impact		
Learning Disabilities - Assessment and Care Mgmt	4,045	4,112	-33	34	16,178	16,415	237	-133	104	1%	green	High	Projected overspend due to non-achievement of care package efficiencies £357k, shortfall in OLA activities £108k. £133k projected use of OR reserve. Projected underspend on St Nicholas scheme of £146k.		
Learning Disabilities - Direct Services	978	888		-90	3,910	3,786	-124		-124	-3%	green	Low	High St Sandy £69k under, Biggleswade Centre £70k under, Workbase £58k under, Walkers Close £60k over		
Sheltered Employment	8	26		19	30	103	73		73	243%	red	Low	Loss of external subsidy for supported employment placements		
Emergency Duty Team	46	41		-5	184	185	1		1	1%	green	Medium			
BUPA	1,557	1,487		-70	6,227	6,224	-3		-3	0	green	Medium			
<b>Commissioning</b>	3,316	3,479	-11	152	13,265	13,352	87	-139	-52	0%	green				
Asst Director Commissioning	-69	45		114	-274	180	454		454	-166%	amber	Low	Commissioning efficiencies target of £387k held here but achievement reported below - virements pending		
Contracts	1,082	1,110		28	4,328	4,301	-27		-27	-1%	green	Low	Small underspends against most contract lines - Meals £37k, MH S75 net overspend of £71k re unachieved efficiency, forecast overspend of £70k on Bedford Hospital SLA due to OPAAL (will be funded by NHS Grant), forecast overspend of £28k on Equipment Pool due to demand		
LD Transfer	1,272	1,252		-20	5,088	4,875	-213		-213	-4%	amber	Medium	Remaining budget mainly block contracts with two major providers		
Housing Support Services	618	683		66	2,470	2,322	-148		-148	-6%	amber	Medium	Projected underspend on pay budget of £64k ( 2 vacancies) and expected contract savings of £85k		
Bedfordshire Drug Action Team	26	0		-26	105	105	0		0	0%	green	Low	Only remaining ASC budget to be placements which are forecast on budget		
Contracting	167	99	-11	-79	668	738	70	-139	-69	-10%	amber	Low	Campus Closure reserve use forecast at £139k. Forecast underspend on pay of £74k due to vacancies. Dementia premium budget of £200k held here & forecast to be fully used		

	Cumulative to Date				Year								
	Budget	Actual	Use of reserves	Variance after reserves	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Outturn Variance after use of earmarked reserves.	Outturn as % of Budget	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000			
Personalisation	109	105		-4	436	440	4		4	1%	green	Low	
Commissioning	111	185		74	444	391	-53		-53	-12%	amber	Medium	Underspends due to vacancies
<b>Business and Performance</b>	<b>-1,922</b>	<b>-1,899</b>	<b>-79</b>	<b>-56</b>	<b>-7,689</b>	<b>-7,182</b>	<b>507</b>	<b>-350</b>	<b>157</b>	<b>-2%</b>	<b>green</b>		
Asst Director Business & Performance	44	114	-79	-9	175	527	352	-350	2	1%	amber	Low	£128k forecast use of Social Care Reform reserve, £222k projected use of Outcomes Based Commissioning reserve
Business Systems	235	283		48	941	982	41		41	4%	amber	Low	£14k overspend on blue badges - income shortfall and medical fees
Business Infrastructure	237	191		-46	949	972	23		23	2%	amber	Low	
Customer Contributions	-2,439	-2,487		-49	-9,754	-9,663	91		91	-1%	green	Medium	Shortfall on Telecare income £91k
<b>Sub-total Social Care, Health and Housing General Fund</b>	<b>16,476</b>	<b>16,381</b>	<b>-148</b>	<b>-243</b>	<b>65,902</b>	<b>67,025</b>	<b>1,123</b>	<b>-722</b>	<b>401</b>	<b>0.61%</b>	<b>green</b>		

## Appendix B

### **Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:**

Social Care, Health & Housing - the SCHH efficiency target for 2013/14 is £4.758m

All efficiency workstreams are being actively managed. The major risk areas are identified as follows:-

EA51 reduction in residential care - £0.637m shortfall

EA74 Review of care Packages within Learning Disabilities - £0.276m shortfall

EA68 Commissioned Services - seek further efficiencies from domiciliary and community care services - £0.225m shortfall

Other efficiencies are over-achieving and are partially offsetting these overspends notably:

EA46 development of a Joint Approach with Health - £0.201m over-achieved

## Appendix C

## Earmarked Reserves - 2013/14 June

Description	Opening Balance 2013/14	Planned Transfer to Reserves	Spend against reserves	Release of reserves	Realignment of reserves	Proposed Closing Balance 2013/14
	£000	£000	£000	£000	£000	£000
<b>Social Care Health and Housing General Fund Reserves</b>						
Social Care Reform Grant	187	0	128	0		59
Deregistration of Care Homes	433	0	133	0		300
Deprivation of Liberty in hospitals	81	0	0	0	0	81
LD Campus Closure	421	0	139	0		282
Reablement 10/11	100	0	100	0	0	0
Winter Pressure	152	0	0	0	0	152
Outcome Based Commissioning	3,067	0	222	0	0	2,845
Mental Health Action Plan	138	0	0	0		138
Step up/Step down	490	0	0	0		490
<b>GRAND TOTAL</b>	<b>5,069</b>	<b>0</b>	<b>722</b>	<b>0</b>	<b>0</b>	<b>4,347</b>

## Appendix D

### DIRECTORATE DEBT AT 30th June 2013

	Total Debt	Amt. Due	Amt. Overdue	From 1 to 30 Days	From 31 to 60 Days	From 61 to 90 Days	From 91 to 365 Days
<b>CBC Debt</b>							
Charges on property (residential and nursing) - Legacy	604,132	0	604,132	0	0	0	0
Charges on property (residential and nursing) - CBC	1,534,866	65,188	1,469,678	24,733	43,916	40,409	366,810
Health Service	766,130	0	766,130	226,964	47,247	337,538	144,518
General	1,353,690	199,918	1,153,772	135,477	225,189	77,170	366,977
	<b>4,258,818</b>	<b>265,106</b>	<b>3,993,712</b>	<b>387,174</b>	<b>316,352</b>	<b>455,116</b>	<b>878,305</b>
		<b>6.22%</b>	<b>93.78%</b>	<b>9.09%</b>	<b>7.43%</b>	<b>10.69%</b>	<b>20.62%</b>

### ANALYSIS OF GENERAL DEBT BY VALUE, AGE AND VOLUME

Debt profile	>£100K	>=£50K	>=£10K	>=£1K	<£1K	Total	Age Ratio	
<b>No of debtors</b>		1	1	28	140	1,313	1,483	0
<b>Amt Due</b>		0	0	24,339	44,121	131,458	199,918	15%
<b>1-30 days</b>		0	0	92,382	26,660	16,435	135,477	10%
<b>2 months</b>		115,140	9,861	55,597	36,249	8,342	225,189	17%
<b>3 months</b>		0	0	47,163	22,763	7,244	77,170	6%
<b>3-12 months</b>		0	48,570	176,442	129,009	12,956	366,977	27%
<b>&gt; 12 months</b>		0	0	159,243	171,668	18,049	348,959	26%
<b>Total Debt</b>	<b>115,140</b>	<b>58,431</b>	<b>555,166</b>	<b>430,470</b>	<b>194,484</b>	<b>1,353,690</b>	<b>100%</b>	